

WORKSHOP MATERIAL

Date of Release: 27 April 2023

Workshop: Long Term Plan – All Councillors

Date: Tuesday, 21 February 2023

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LTP 2024-2034

21 February 2023

Thriving and resilient Tasman communities



Today's workshop:

- Environmental scan
- Activity Management Policy





Purpose of today

- *Environmental Scan*: To understand the wider trends and strategic context that will influence the district going forward
- *AM Policy*: To recommend changes for the 2023 Activity Management Policy

The LTP Jigsaw



What do we need from councillors?

Environmental scan

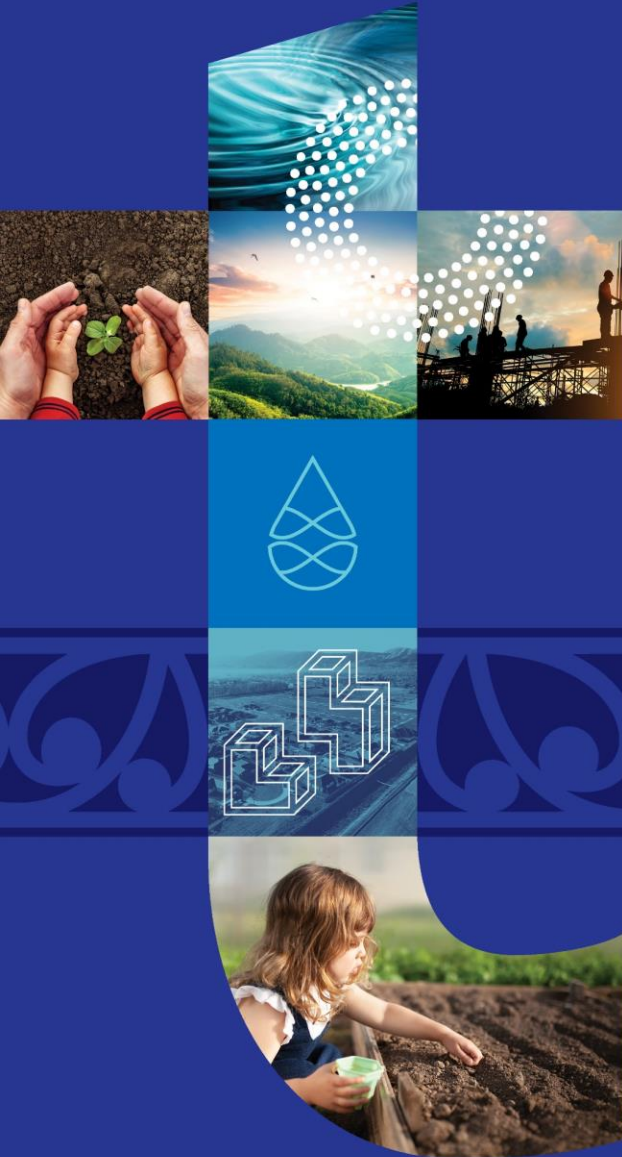
- To identify any further information you need to help you understand the strategic context of the district

Activity management policy:

- To provide direction and feedback on the 2023 Asset Management Policy

Environmental Scan for LTP 2024-2034

23 February 2023



Thriving and resilient Tasman communities



Today's session:

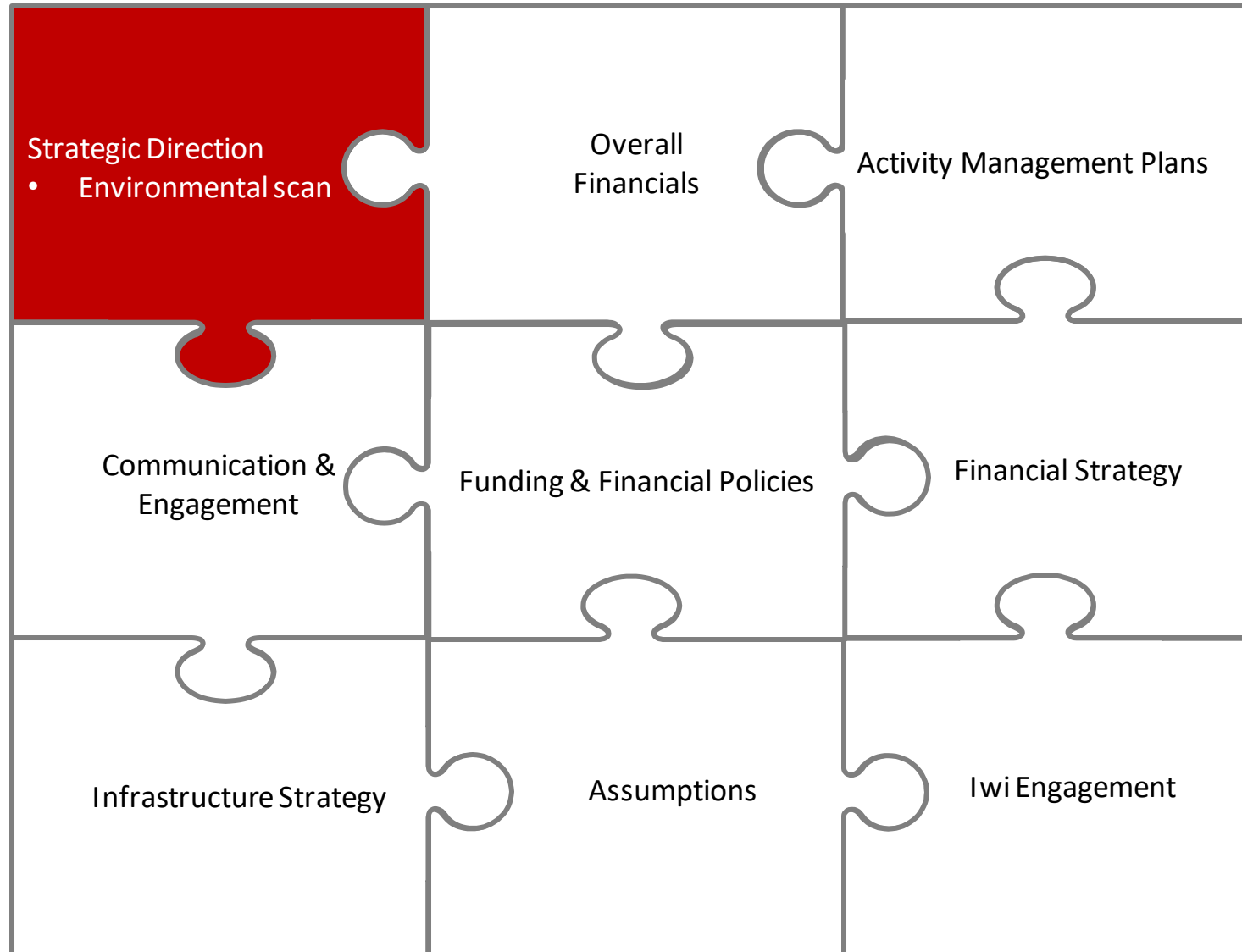
- What is an environmental scan?
- Tasman's people
- Tasman's economy
- Tasman's environment

What is an environmental scan?

- Environmental Scans gather information about external events and trends that might affect the District
- We do an environmental scan early in the LTP process to help understand factors that affect the community and the Council



Where does this fit in the LTP Jigsaw?





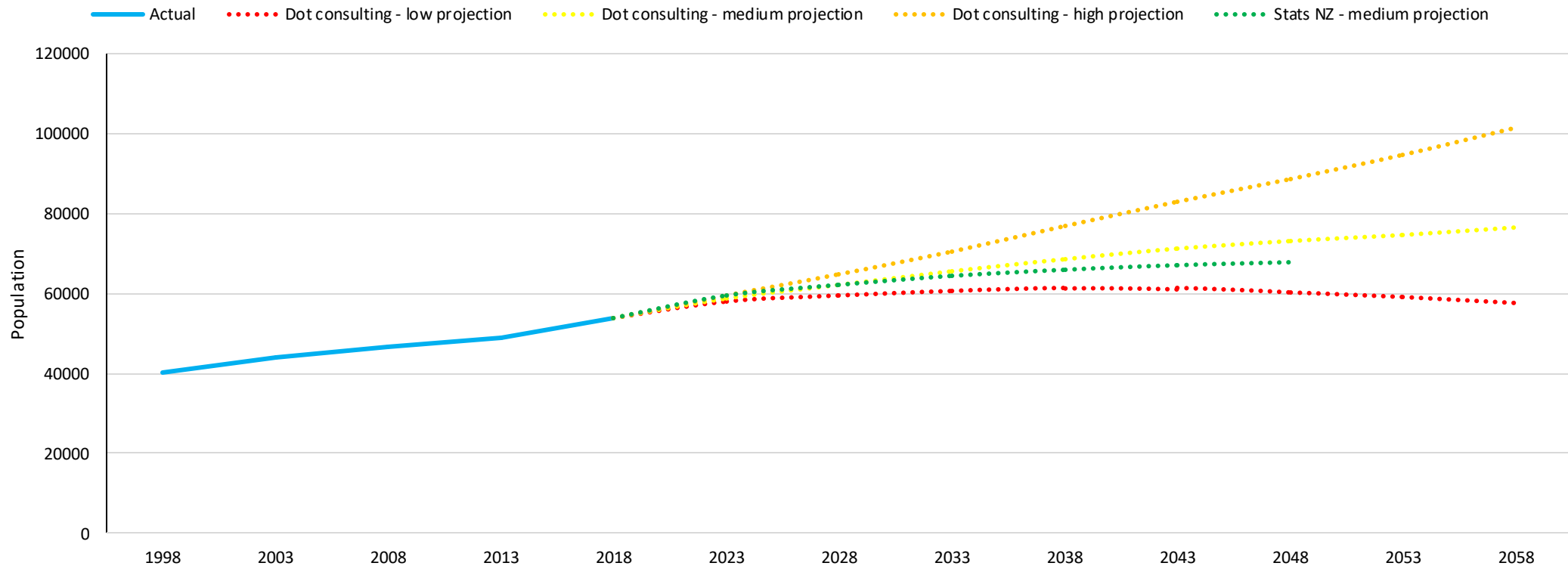
Tasman's people

Thriving and resilient Tasman communities

Tasman's people

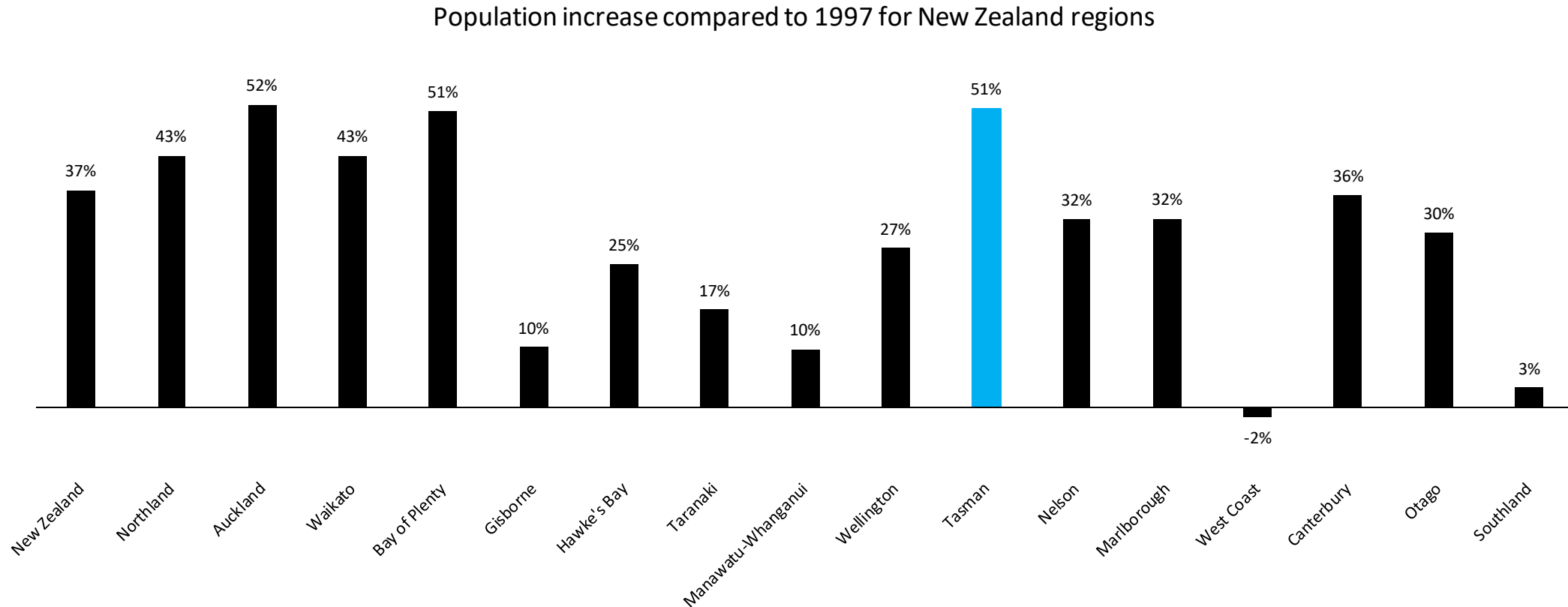
Tasman population is 58,700, projected to rise to nearly 75,000 by 2050

Actual and projected population of Tasman 1998-2058



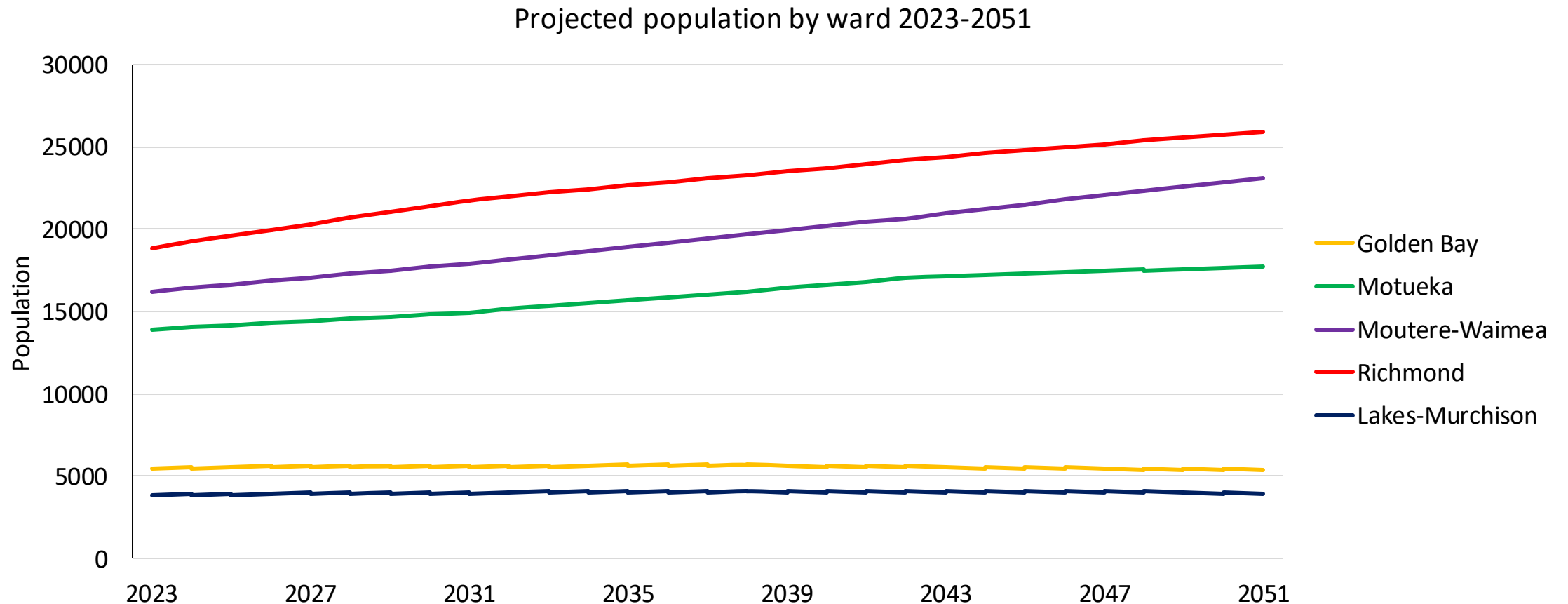
Tasman's people

Tasman has grown faster than we predicted and faster than NZ as a whole – we are the second fastest growing region over the last 30 years.



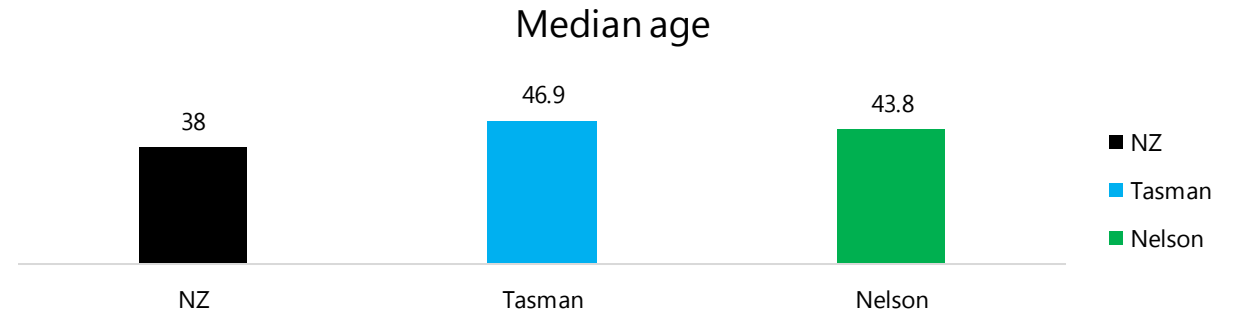
Tasman's people

...but growth will slow down and unevenly across the districts.



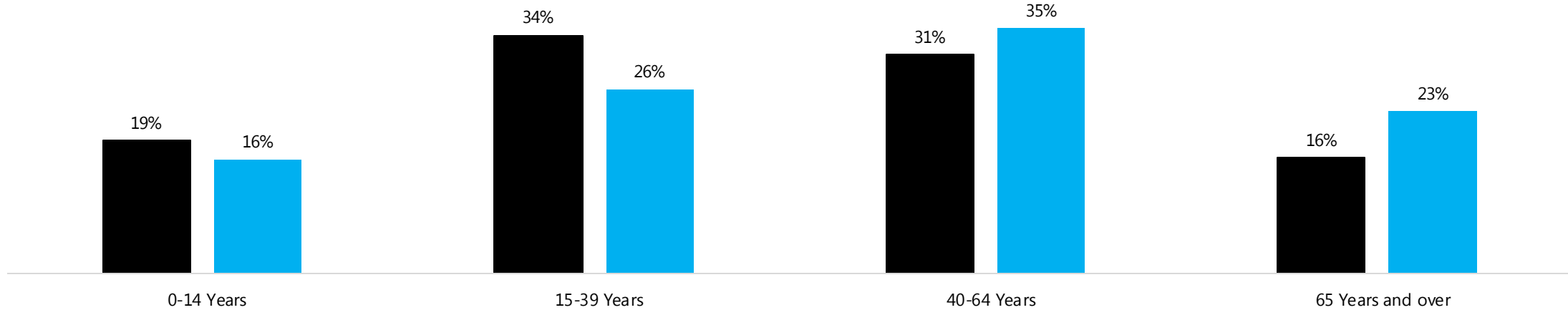
Tasman's people

Tasman is older than New Zealand as a whole...



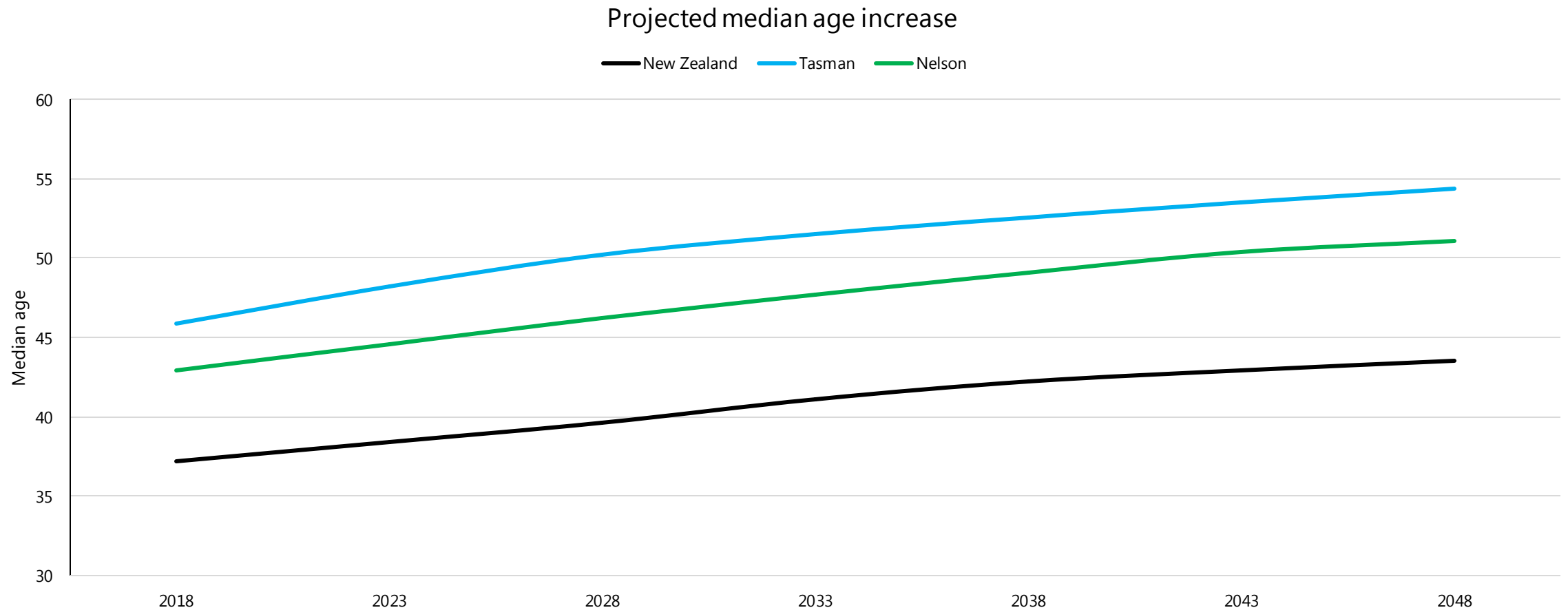
% of population in different age brackets - 2022

■ NZ ■ Tasman



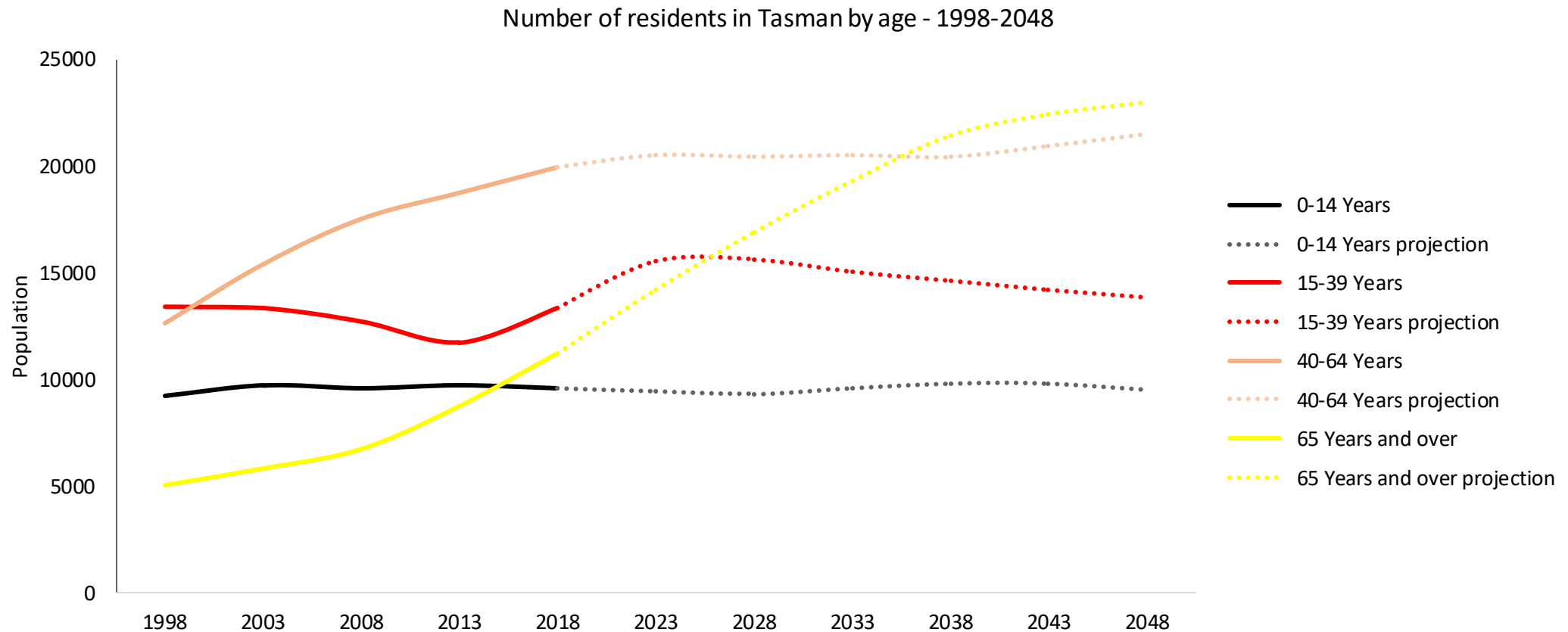
Tasman's people

...but the whole country is getting older



Tasman's people

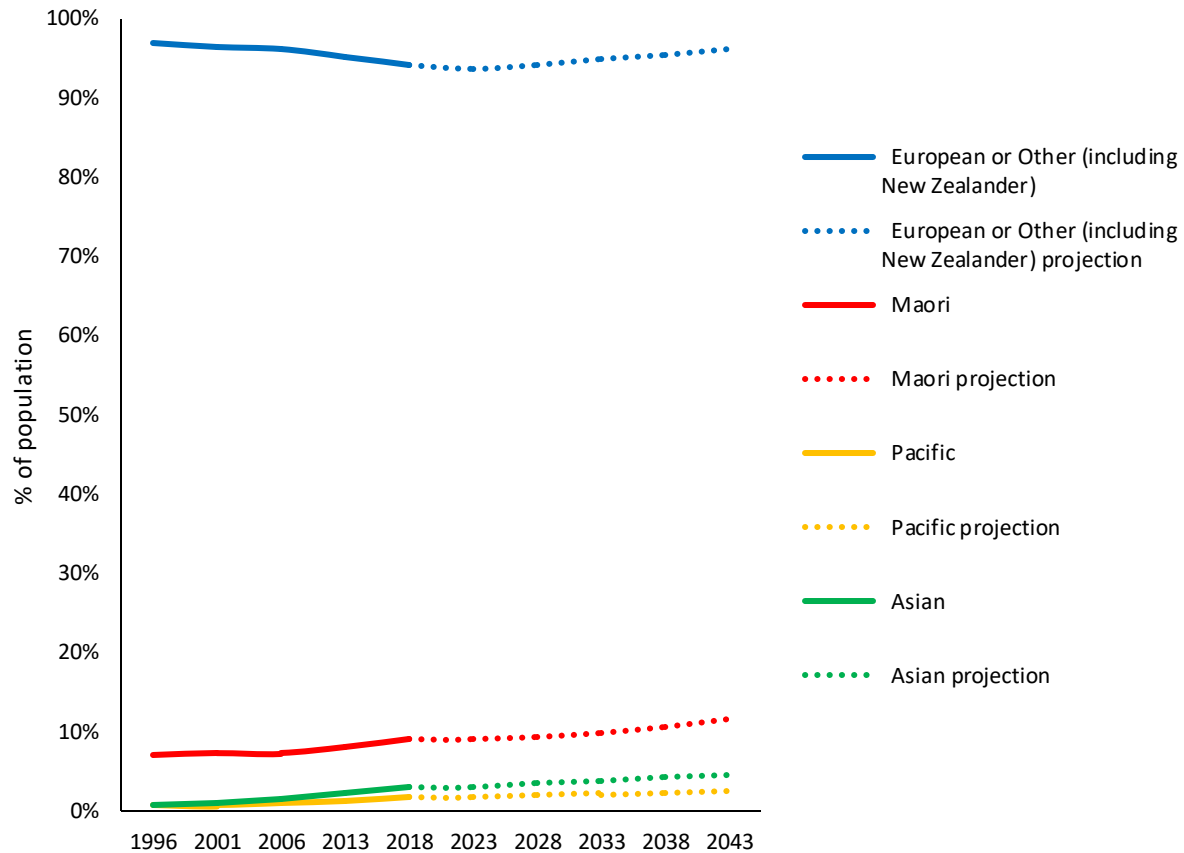
Tasman is going to have a higher proportion of older people compared to New Zealand as a whole – big implications for service delivery



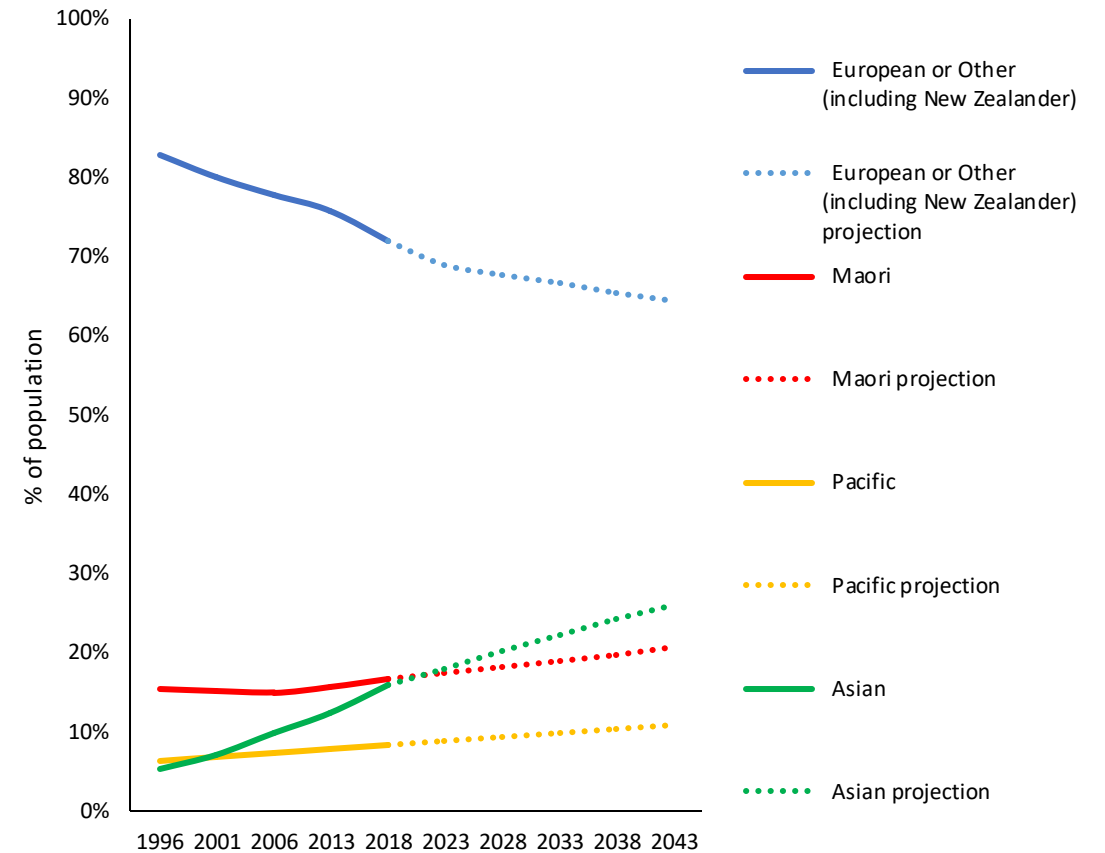
Tasman's people

Less ethnic change than New Zealand as a whole

Tasman population by ethnicity 1996-2043



New Zealand population by ethnicity 1996-2043





Tasman's economy

Thriving and resilient Tasman communities

Tasman's economy

Anchor sectors of the Nelson-Tasman economy

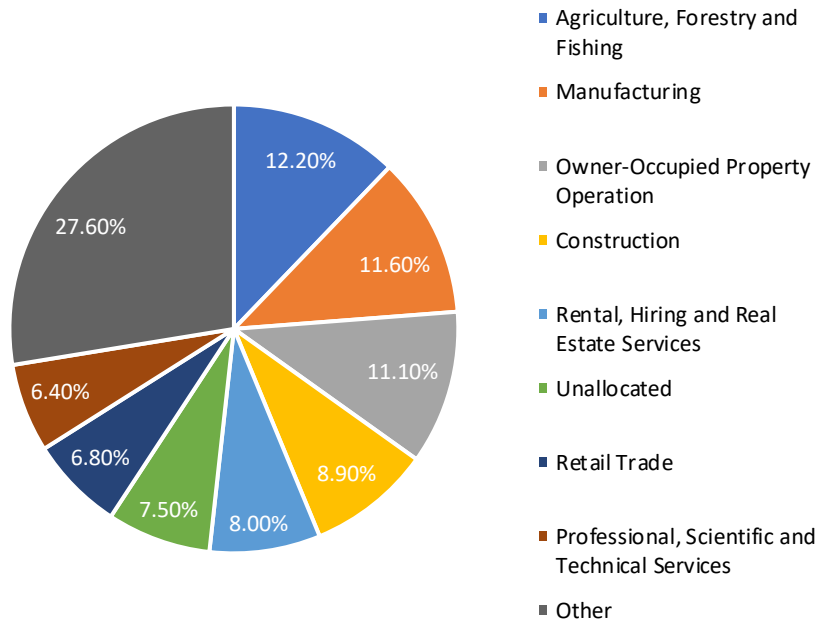
- Oceans – 70% of NZ aquaculture based in Te Tau Ihu
- Food, Beverage, Wellness Products – over 4000 jobs
- Forestry & Wood Processing - over 2000 jobs
- Research, Science, and Tech – especially aquaculture research
- Tourism – 7.7% of Nelson-Tasman jobs



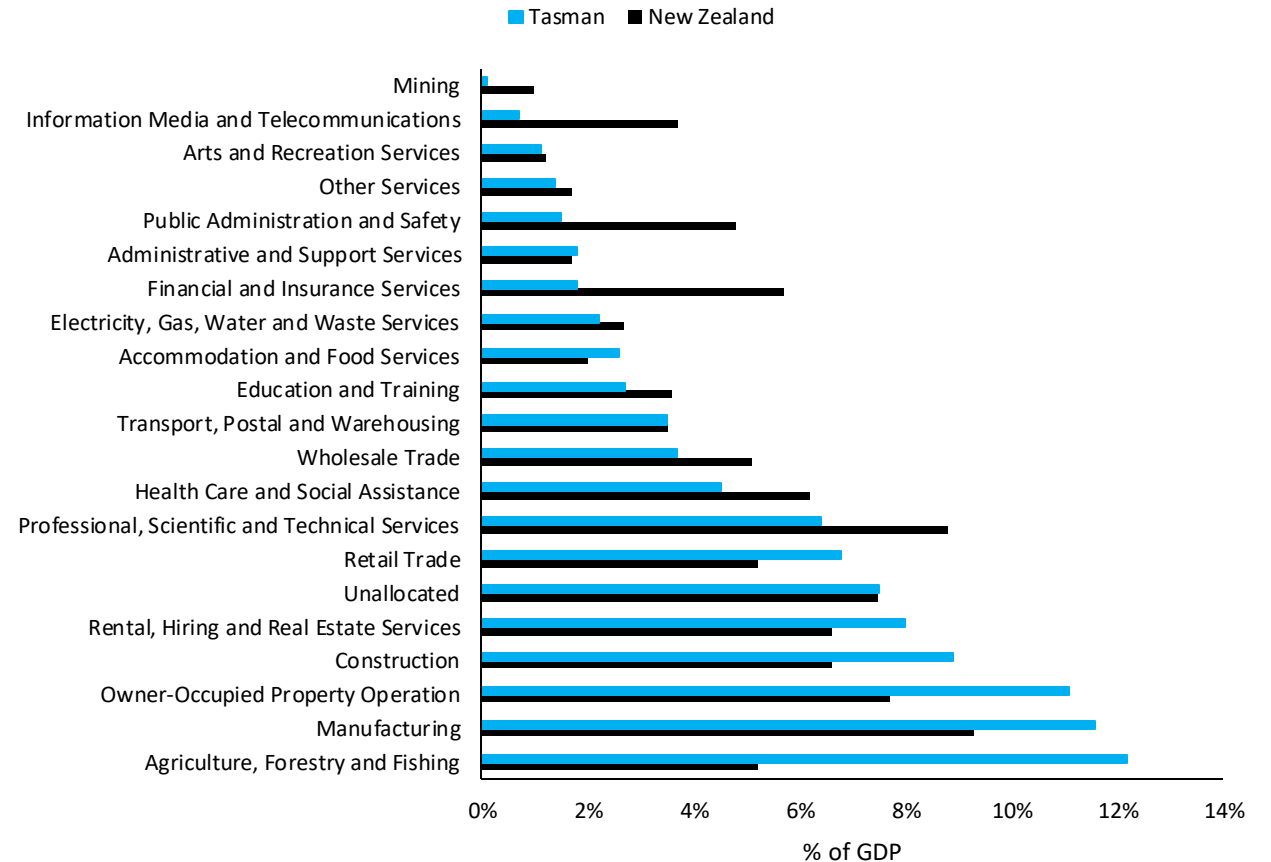
Tasman's economy

Tasman's economy more focused on primary industries

Proportion of GDP by Industry

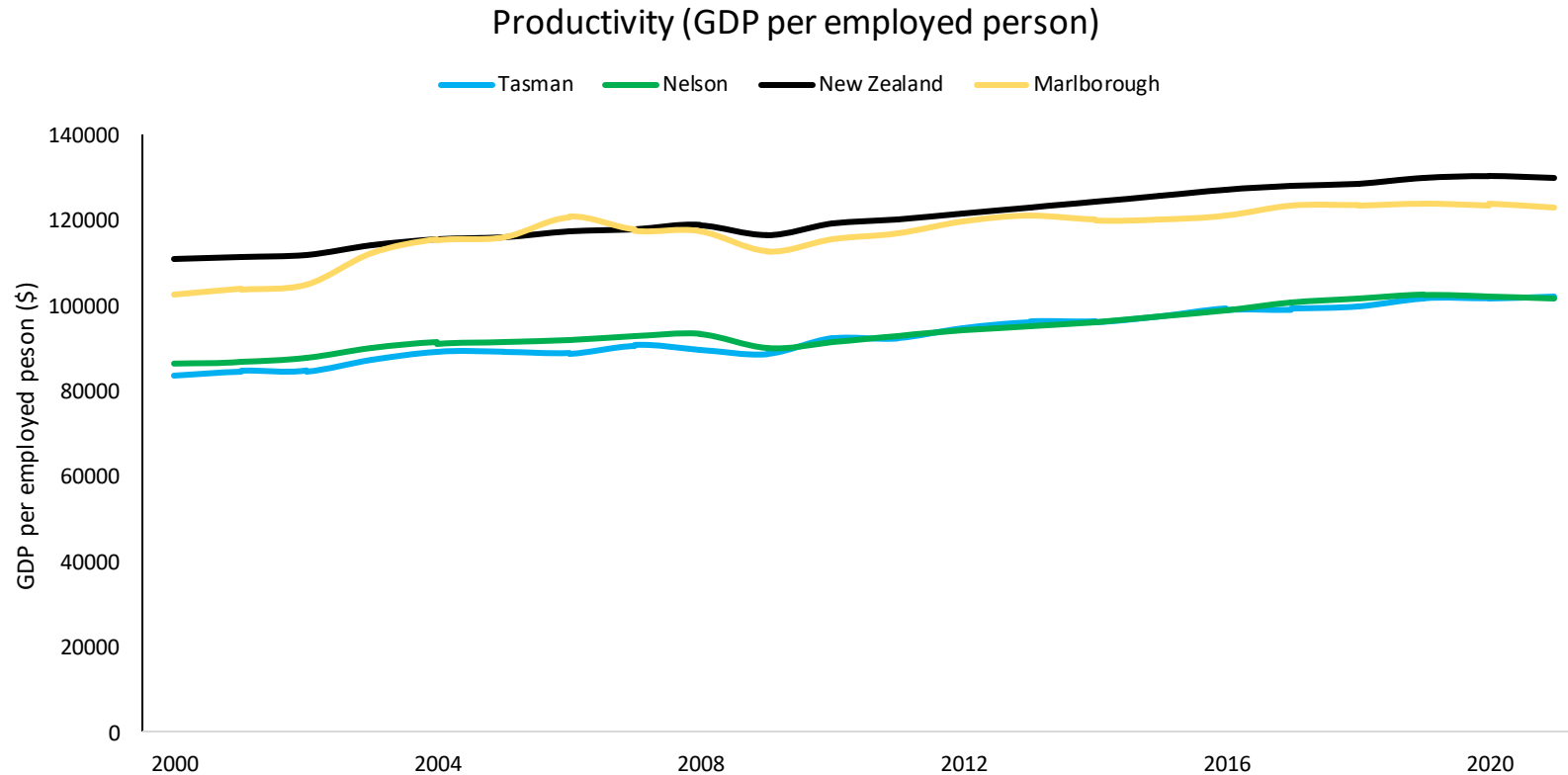


Proportion of GDP by industry



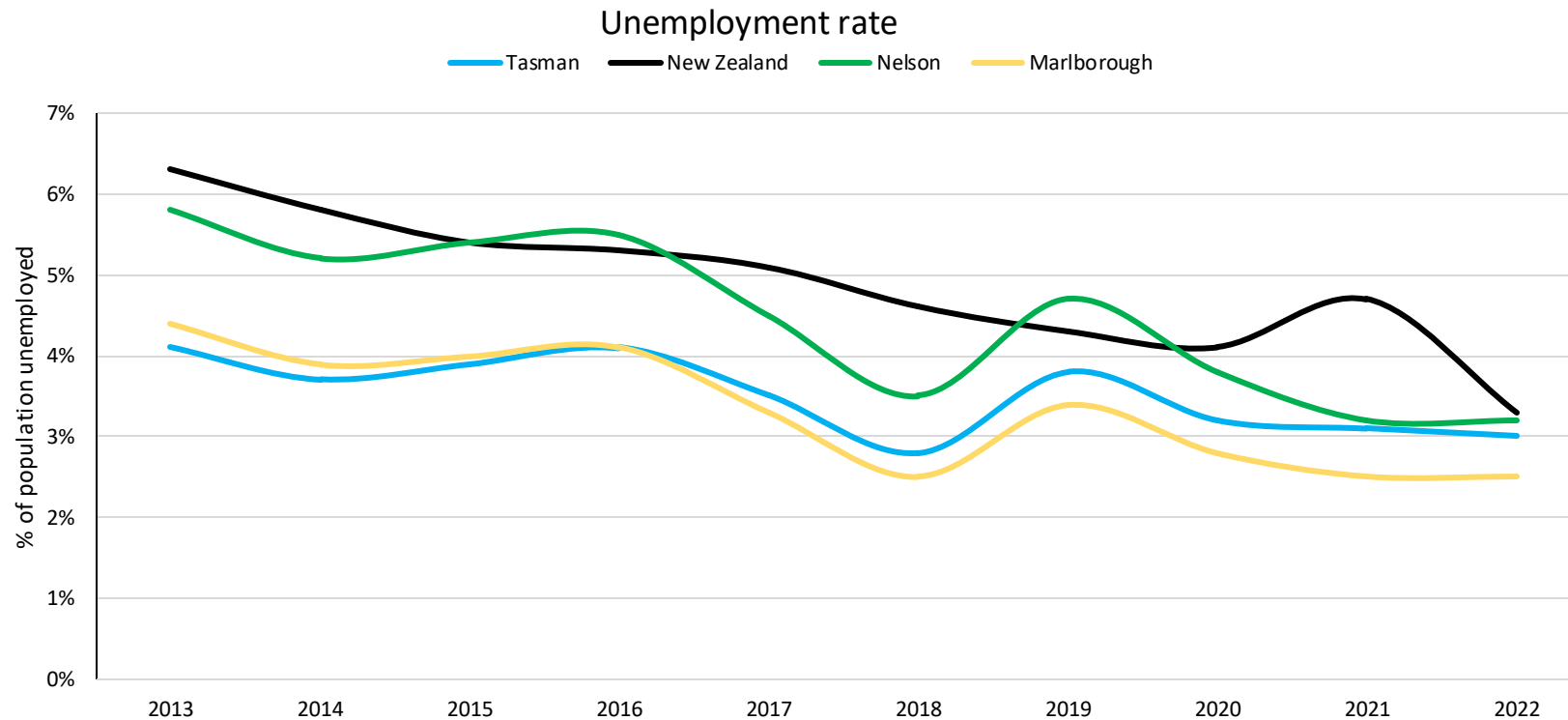
Tasman's economy

Productivity is lower than the national average and is not catching up



Tasman's economy

Unemployment is low

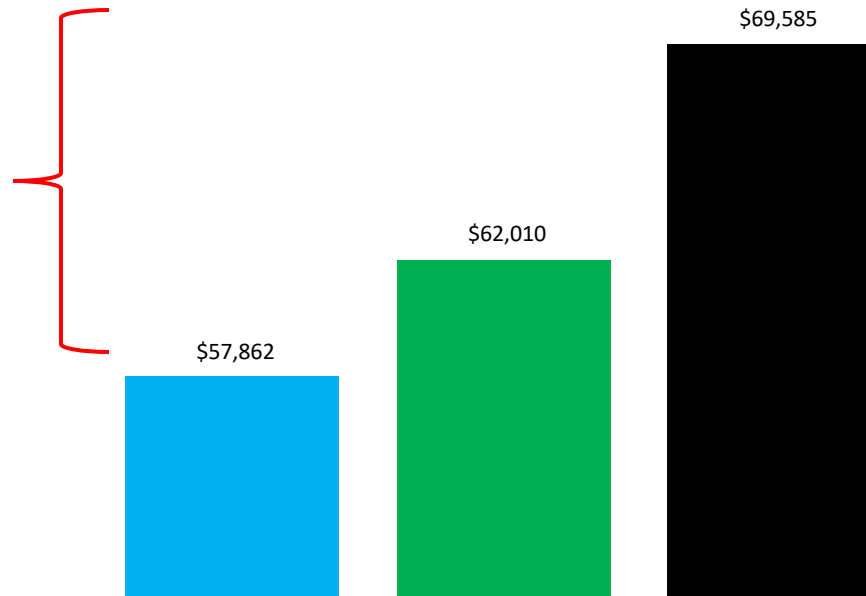


Tasman's economy

Average wages are lower – sunshine wage effect + higher % of over 65s

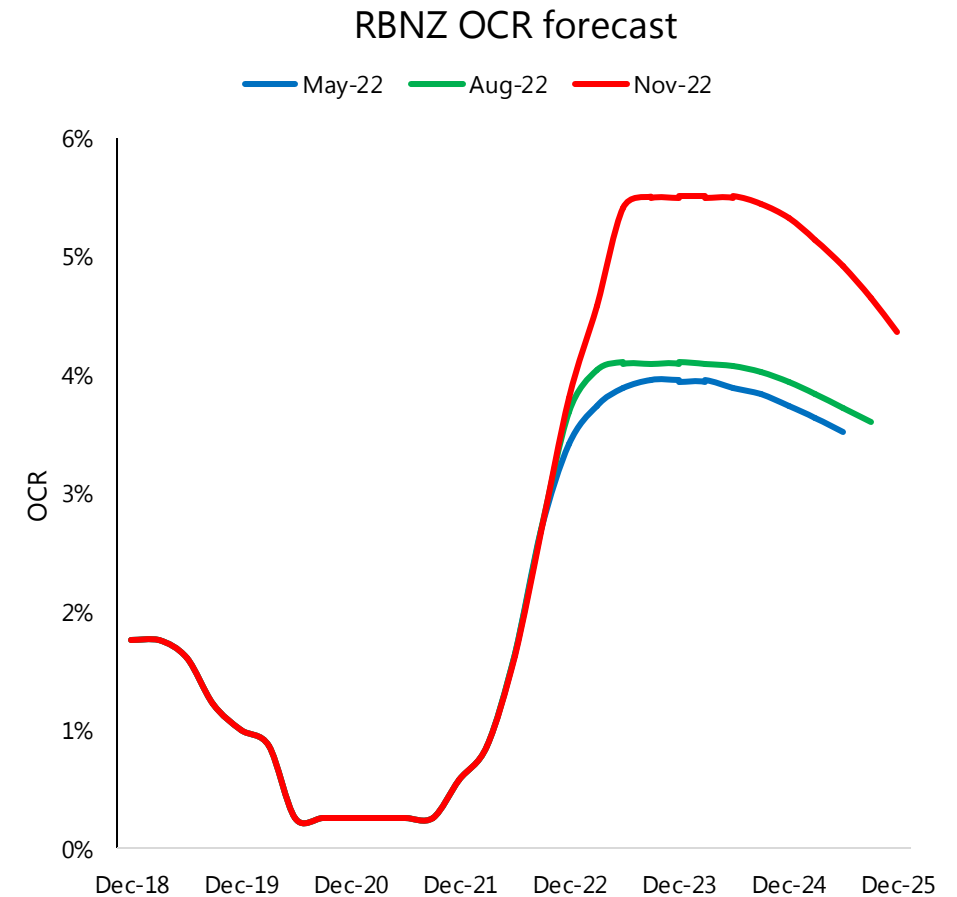
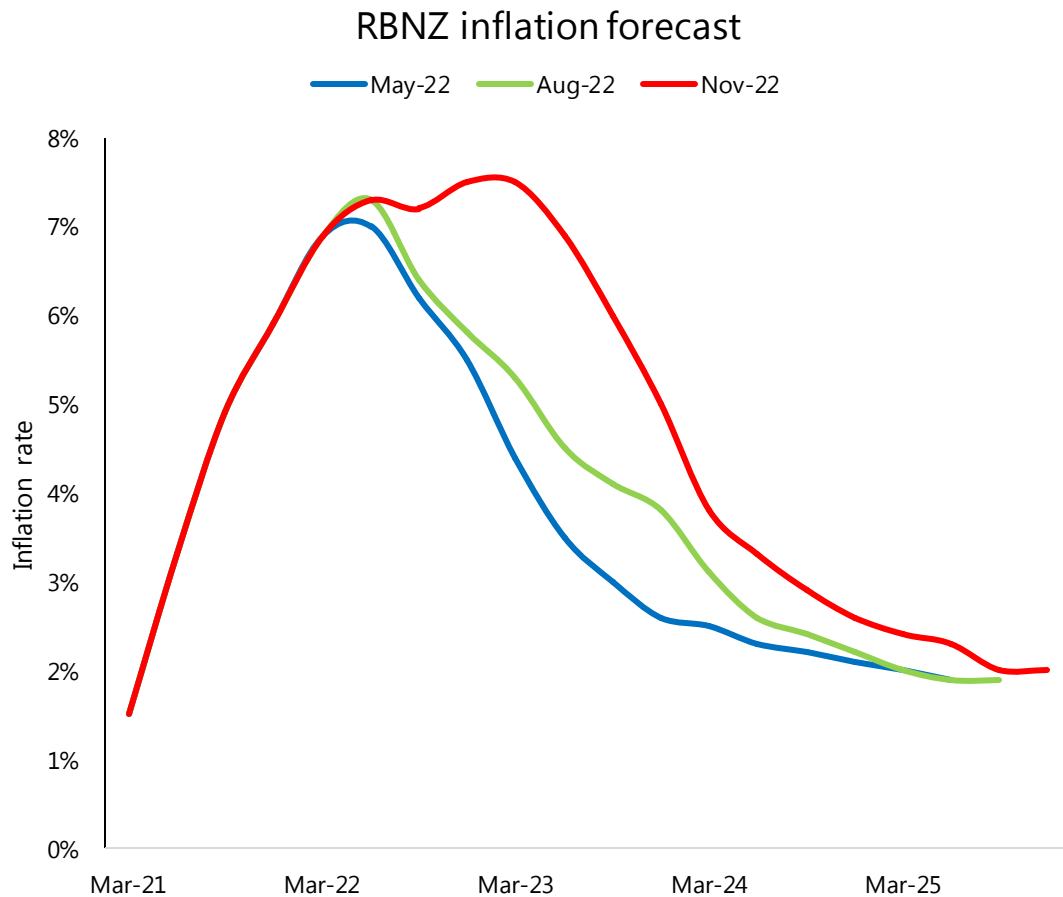
Average annual earnings 2022

■ Tasman ■ Nelson ■ New Zealand



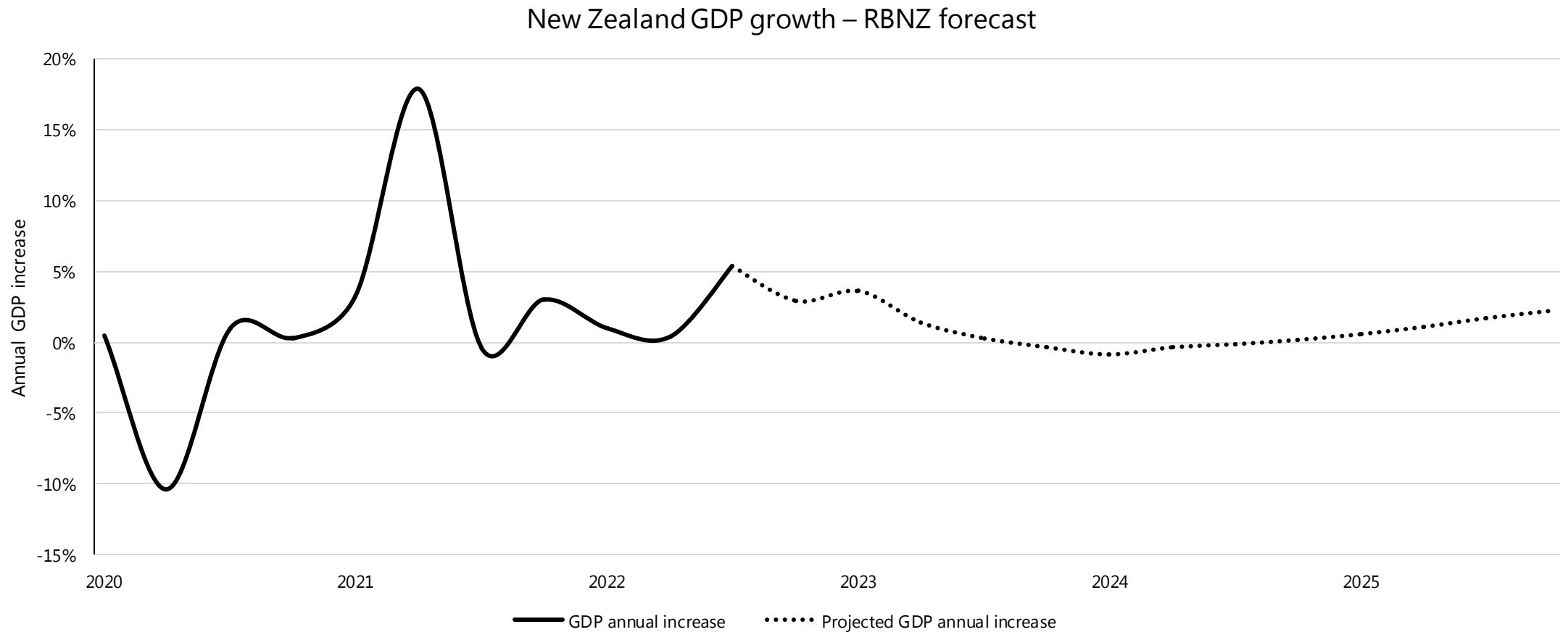
Tasman's economy

Inflation and OCR will be high for the near future



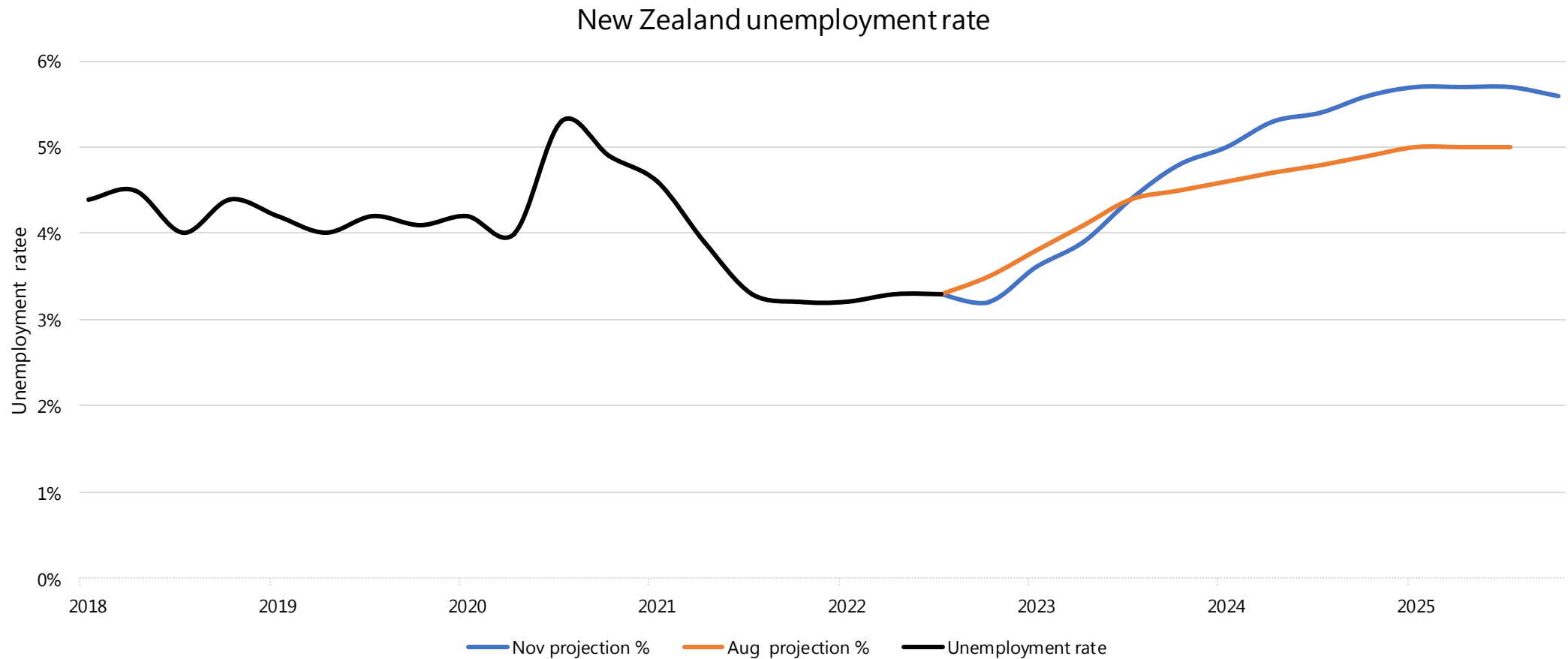
Tasman's economy

Recession projected for the next two years



Tasman's economy

Unemployment will rise – layoffs incoming

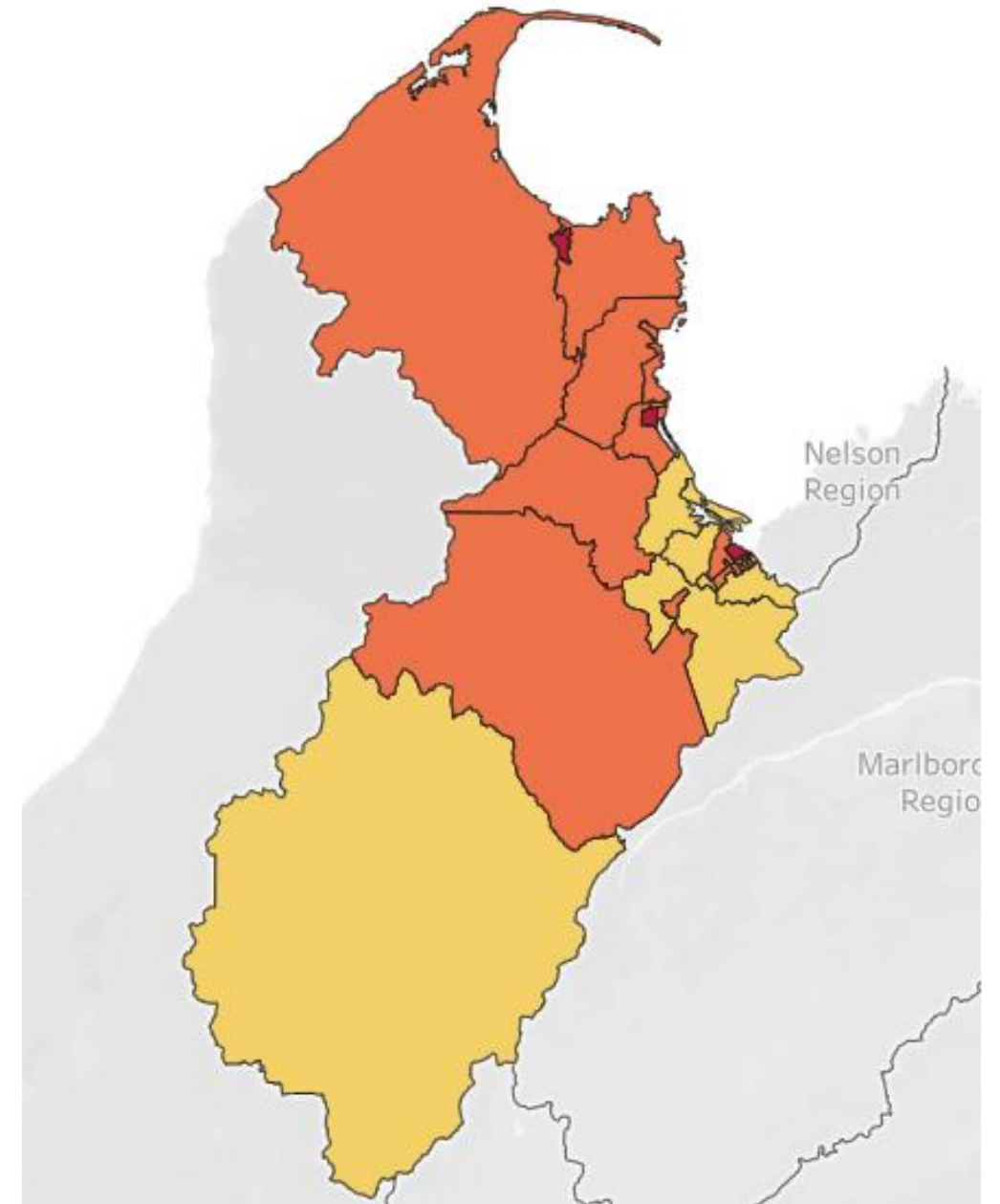
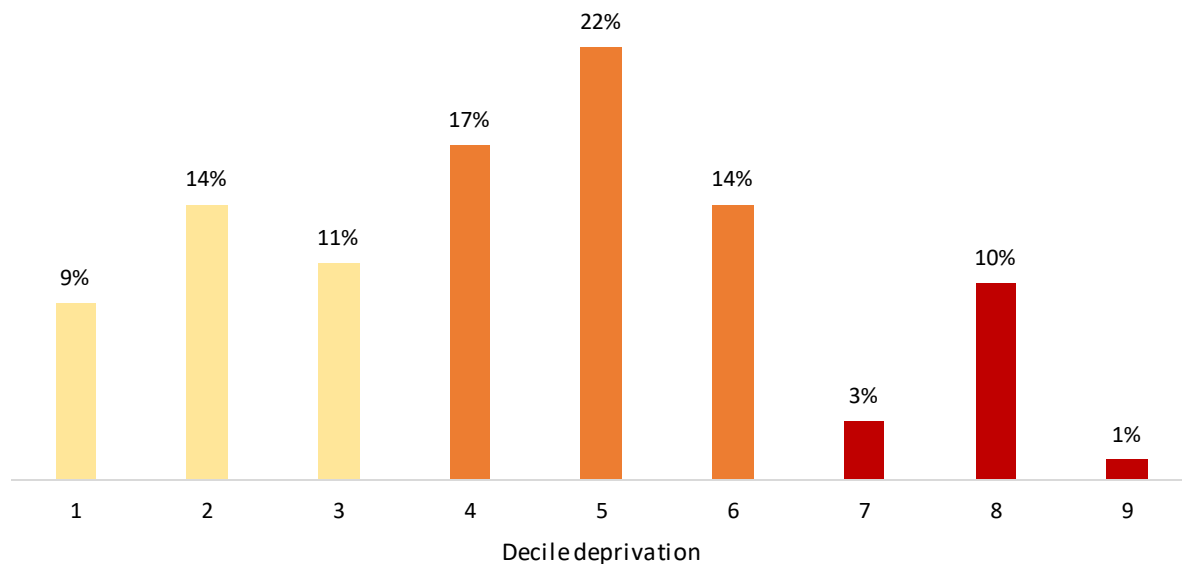


Tasman's economy

Tasman less deprived on average than NZ population

Based on employment, income, crime, housing, health, education, and access to services.

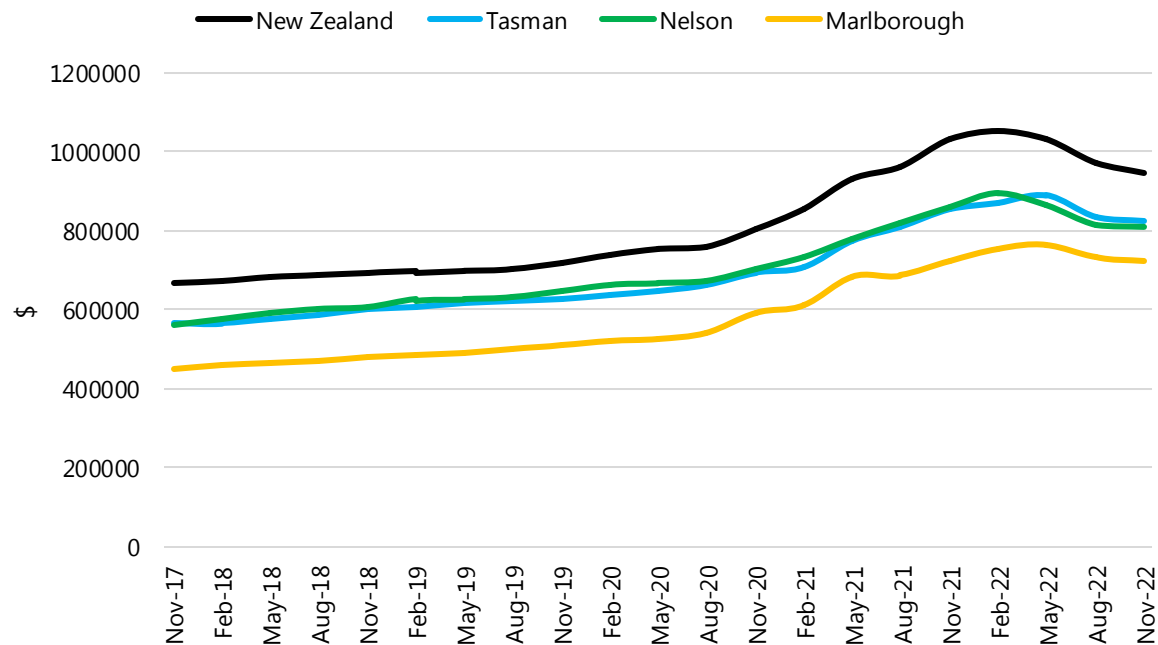
Tasman - % of population by deprivation extent



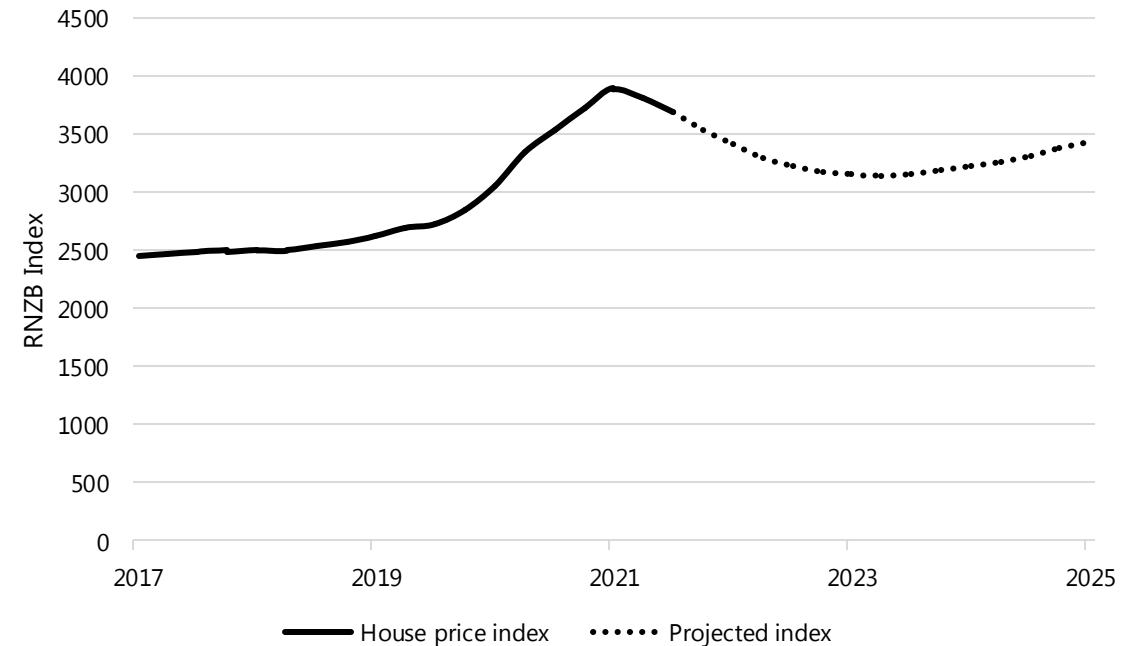
Tasman's economy

- House prices likely to drop – but not by much compared to before COVID
- The current average is \$823k in Tasman, \$1m nationally

Average house price 2017-2022



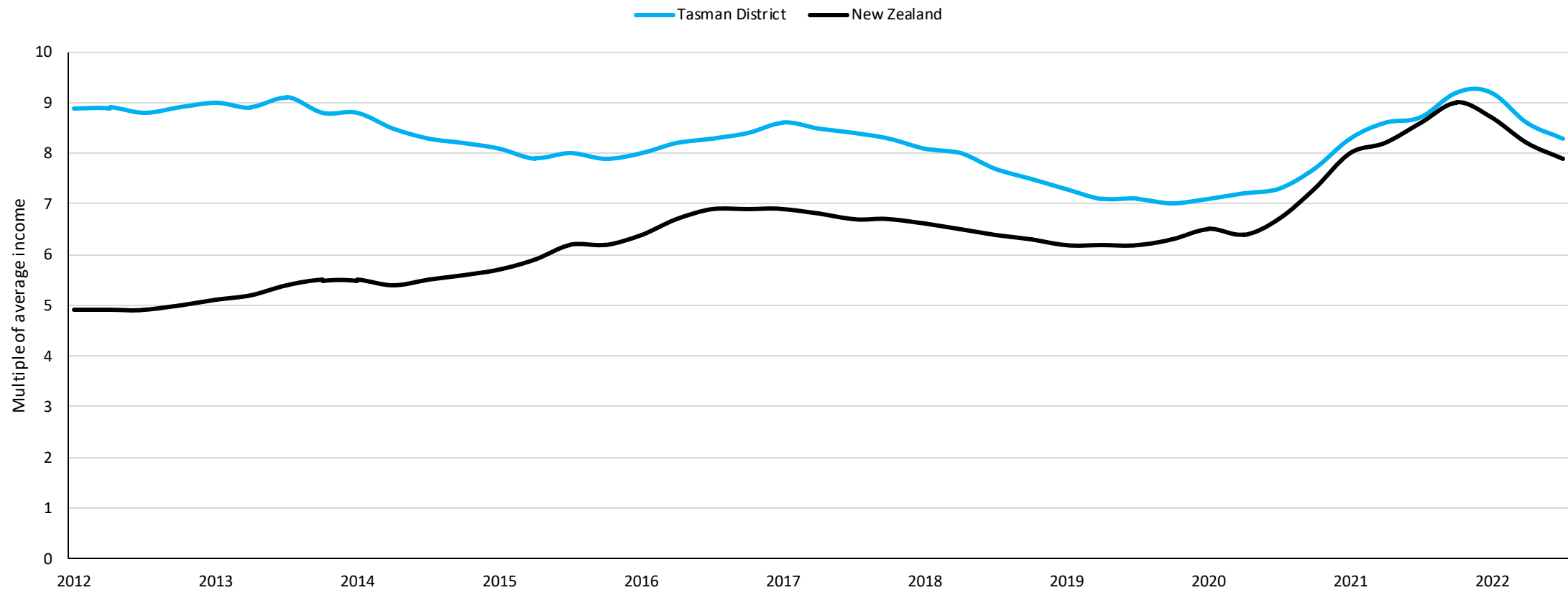
House price index 2006-2025



Tasman's economy

Housing affordability getting worse

Average income compared to average house price





Tasman's environment



Thriving and resilient Tasman communities

Tasman's environment

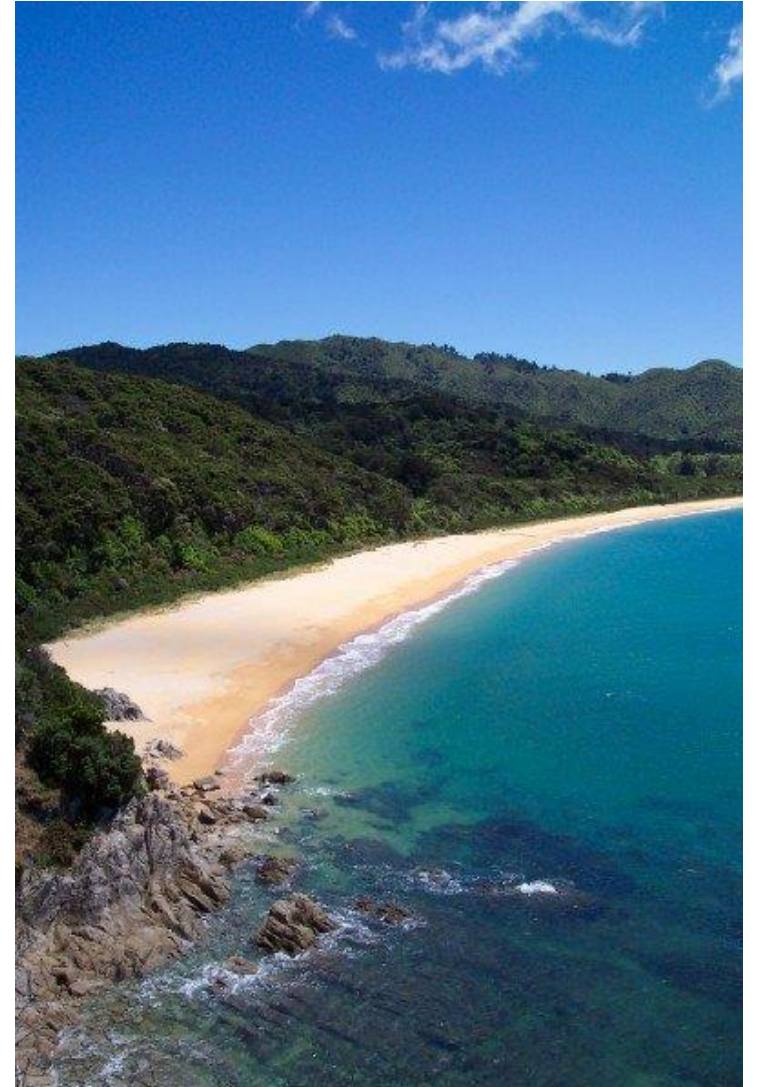
- We have relatively few water quality issues compared to other parts of New Zealand.
- The main threats to water quality and stream health in the Tasman District are intensive agriculture and the expansion of residential development



Tasman's environment

Some of the key coastal issues are:

- Excessive muddiness, nutrient enrichment, and disease risk in estuaries
- Habitat loss caused by climate change
- Duneland and saltmarsh loss

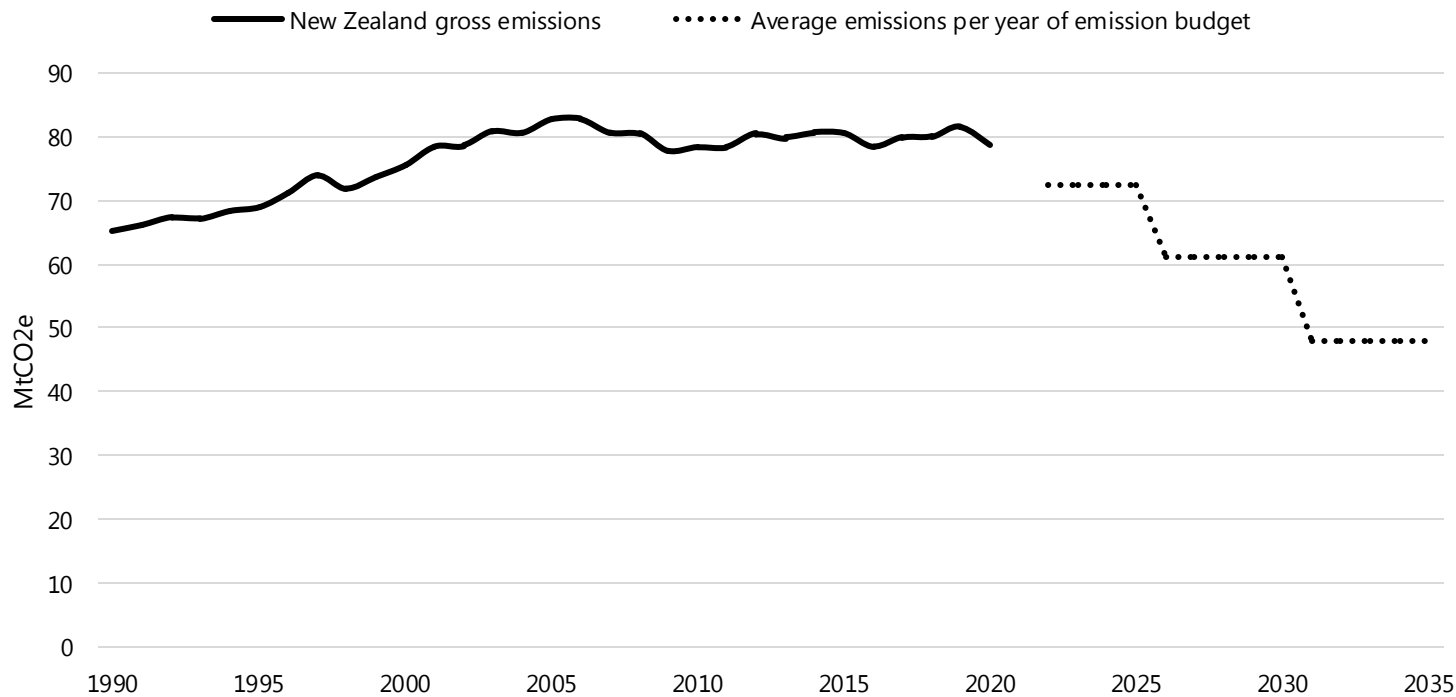


Tasman's environment

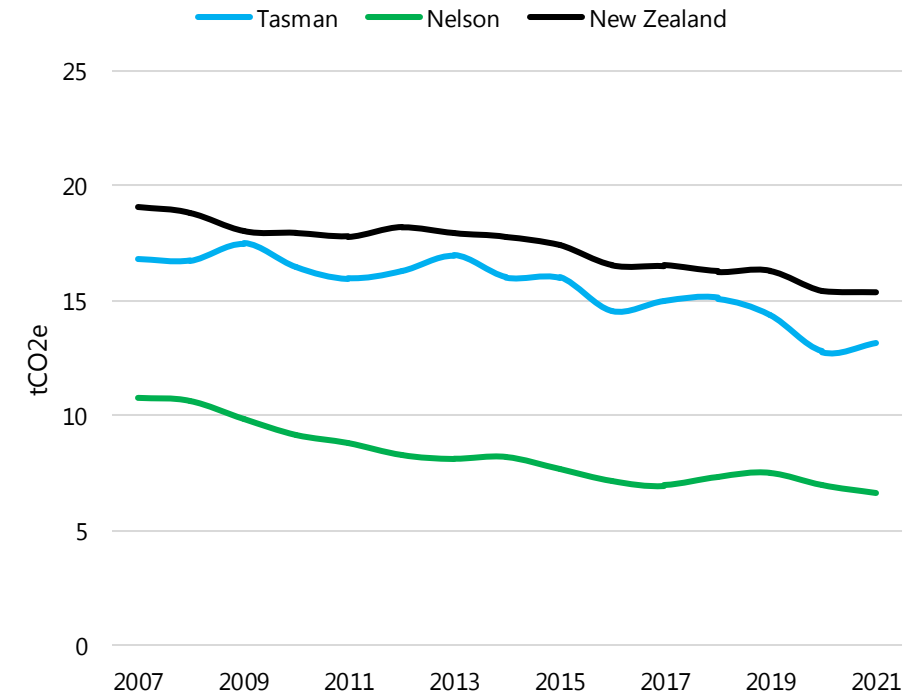
National greenhouse gas emissions are still increasing – meeting our emissions budgets will be difficult

But declining emissions per capita is good news

New Zealand emissions and emissions budgets



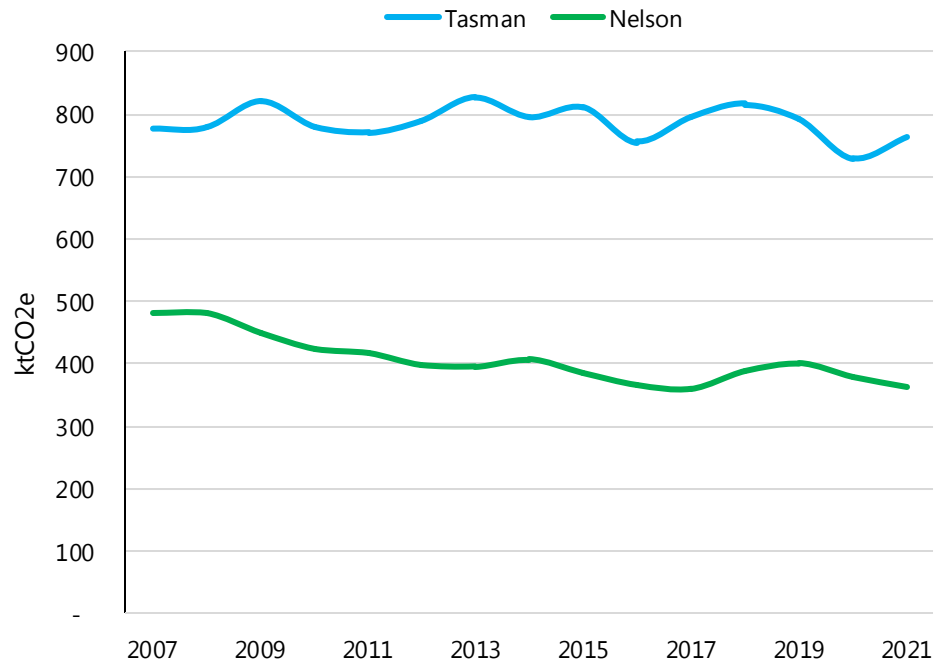
Emissions per capita



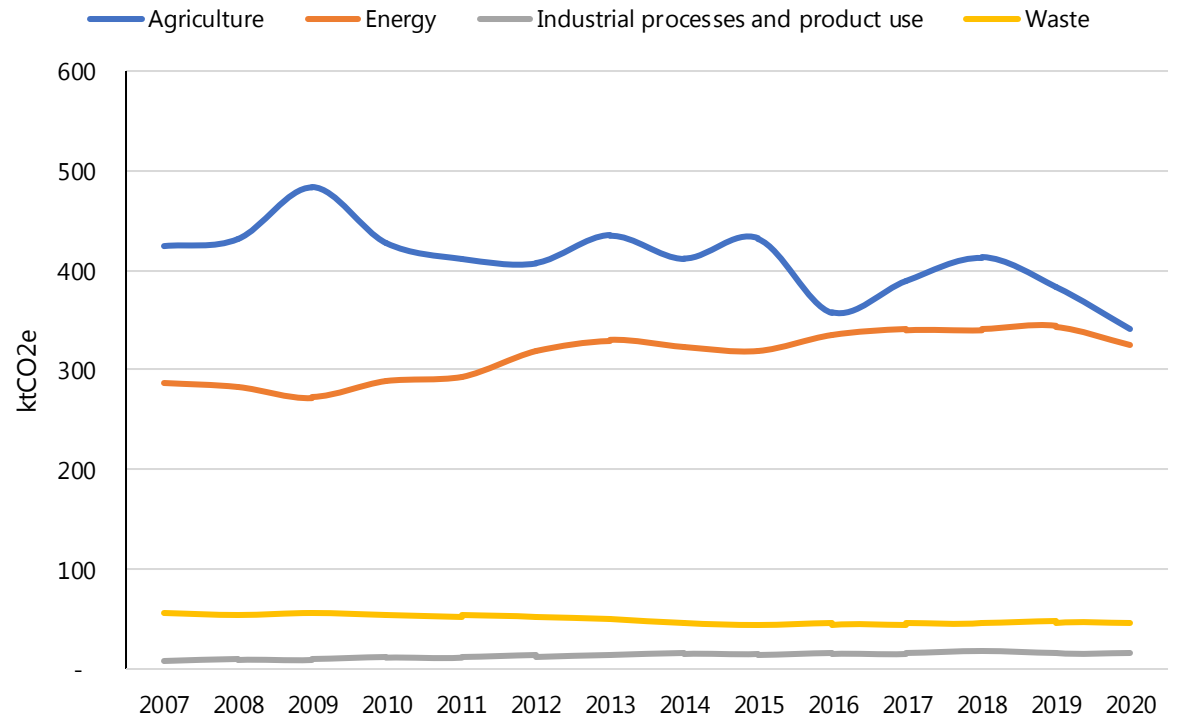
Tasman's environment

Tasman emissions are relatively stable – declining agricultural emissions but increasing energy emissions (fueled by population growth)

Nelson and Tasman gross GHG emissions 2007-2021



Tasman emission profile 2007-2020



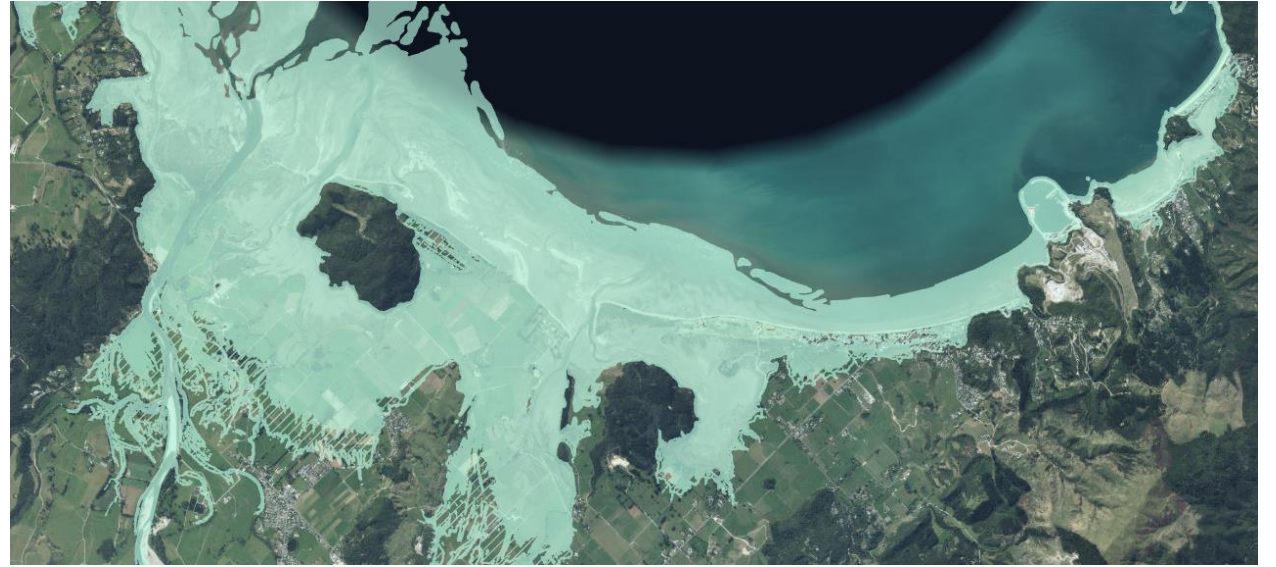
Tasman's environment

Sea level rise (SLR) will have a big impact on high population areas in the next few centuries – projected 1m SLR by 2100, 2m SLR in following centuries



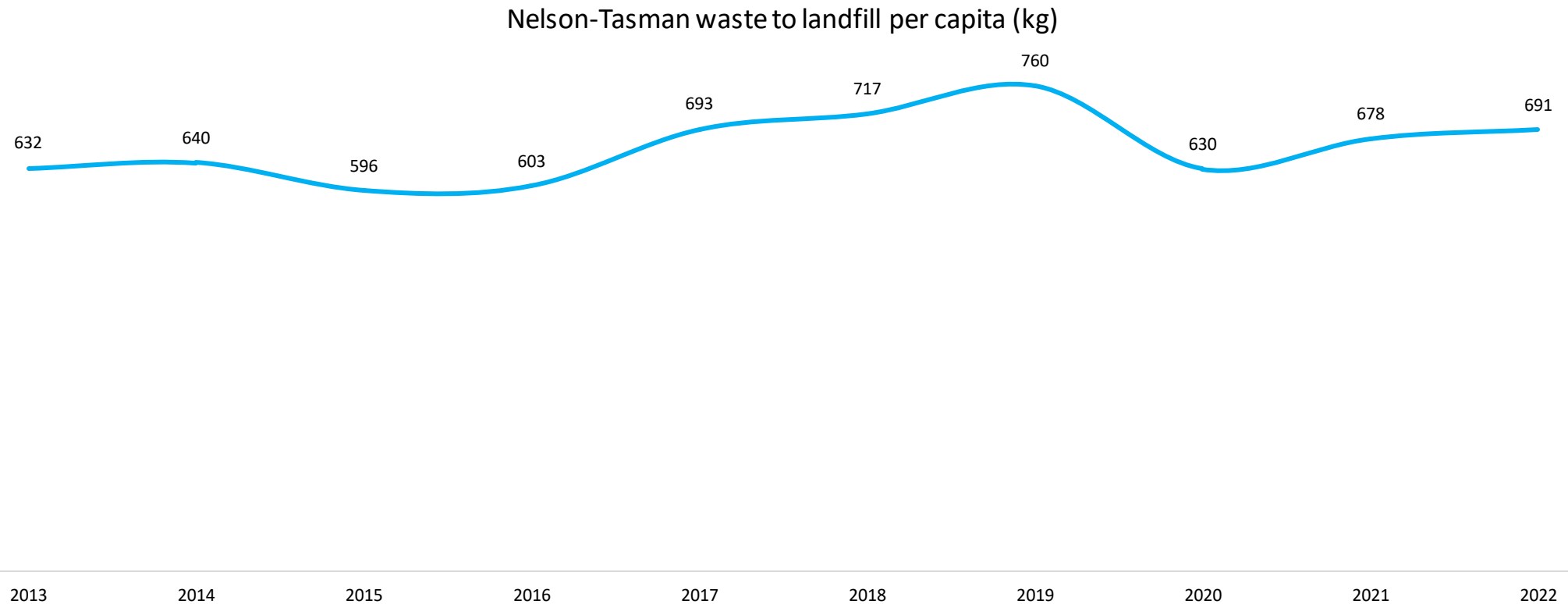
Waimea
estuary –
2m sea
level rise

Tasman's environment



Tasman's environment

Our waste per person is increasing



Summary

Key points:

- Tasman is old and getting older – implications for service delivery
- Rural economy – economy in for a rough few years
- Climate and environment will be affected substantially by climate change

Environmental Scan - Questions and Feedback

- Do you have any questions?
- Is there anything else to help you understand the District context?





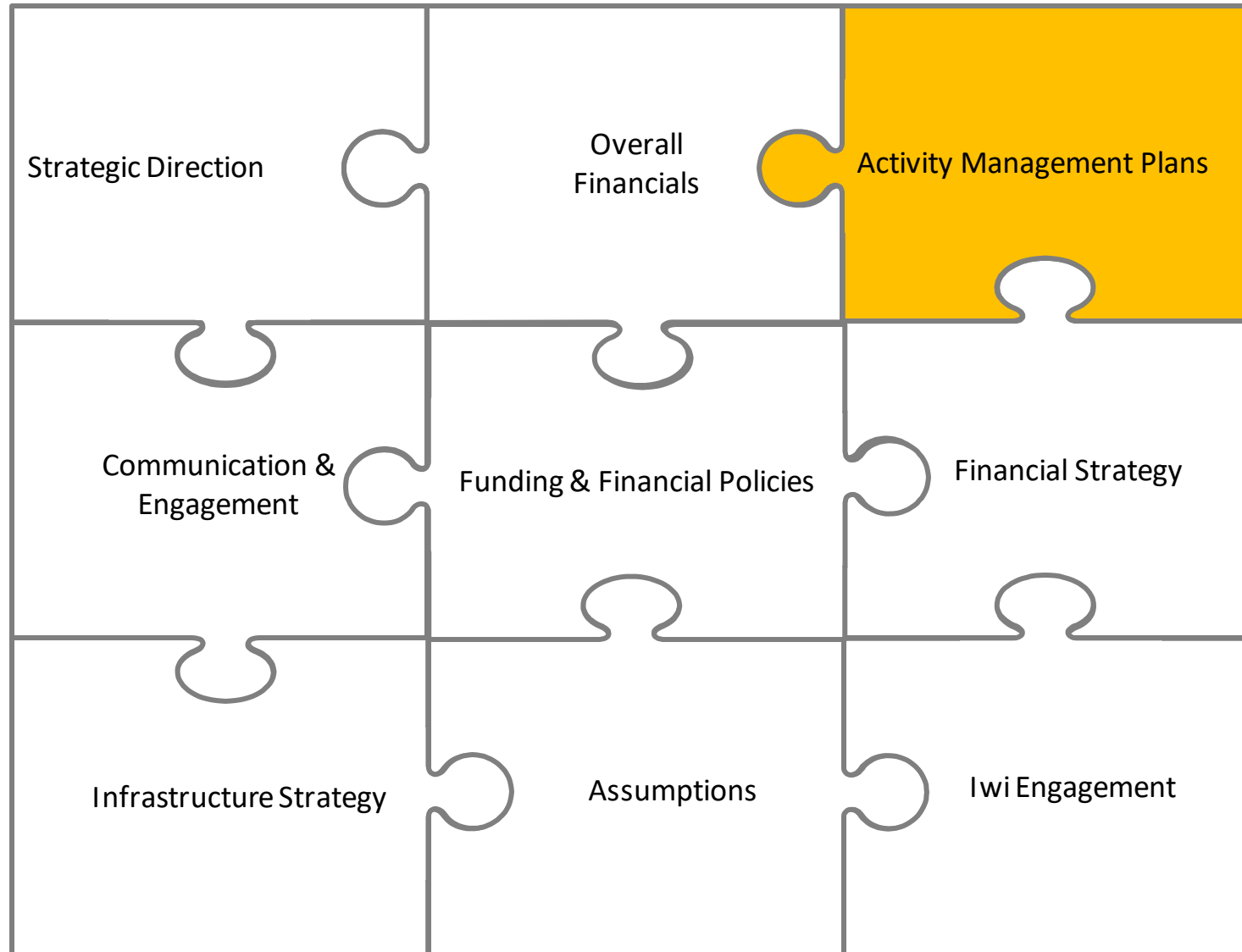
Activity Management Policy 2023

Thriving and resilient Tasman communities

Purpose of this workshop

- Present results from our review of 2020 Asset Management Policy
- Recommended changes for 2023 Asset Management Policy
- Get direction and feedback from Council

Where does this fit in the LTP Jigsaw?



Context

- LGA requires that Council: *“provides for prudent and long term stewardship of community resources”*
- **Activity Management processes** are fundamental in how we give effect to this requirement
- **Activity Management Plans (AMPs)** are developed for the cost-effective management of one or more services. The AMP combines multi-disciplinary management techniques (including technical and financial) over the life cycle of the assets to provide agreed levels of service.
- **Activity Management Policy** - Confirm the objectives and responsibilities of activity management to appropriate levels of maturity. It forms a statement of high-level commitment to the activity management principles by which the organisation will operate.

Activity Management Policy 2020 Review

- AM Policy reviewed once every three years (start of new LTP cycle)
- **Key findings internal review:**
 - Current AMP documents are data heavy, compliance orientated and with key messages lost
 - The benefit of some AMPs to the organisation and/or the community is unclear
 - Level of detail of some AMPs does not reflect the scale of the activity and associated risks
 - Need to exclude 3-Waters
 - AM Policy review is an opportunity to simplify and consolidate

Activity Management Policy 2020 Review

Recommendations external review (Vaughn Crowther, Utility NZ)

- Clearly define the organisational benefits that an AMP creates. Why do we need AMPs?
- Define the audience for each AMP and adjust content and story accordingly
- Cut down in size and refer to separate planning processes and asset management practices
- Prioritise the planning process towards the greatest strategic risks

Draft - Activity Management Policy 2023

2020 Activity Management Policy is still largely appropriate

Recommended changes

- Exclude 3-waters activities
- Simplify and shorten policy
- Incorporate recommendations from internal and external review

Draft - Activity Management Policy 2023 summary

Policy Statement

The Council will manage the district's assets and deliver its activities in an effective, cost efficient, sustainable, well planned and co-ordinated manner to provide agreed levels of service. The Council will use Activity Management Plans (AMPs) as the primary means to fulfil its statutory obligations for compliance with the Local Government Act 2002.

This policy applies to Council's management of the following activities and associated infrastructure assets:

Transportation	Aquatic Centre
Flood Protection and control works (rivers)	Libraries
Waste Management and minimisation	Environmental Management
Coastal Structures	Public Health & Safety
Reserves & Facilities	Property
Council Enterprises	

Draft - Activity Management Policy 2023 summary

Objectives of Activity Management Planning

1. To provide for a consistent and systematic approach to activity management planning to ensure plans reflect the Council's strategic direction.
2. To demonstrate to the community that the Council recognises the critical importance of managing the district's assets and activities in an effective and sustainable manner to deliver agreed levels of service to current and future generations
3. To confirm a coordinated process for each significant activity area that links specific levels of service with desired improvement priorities and strategies.
4. To ensure the Council's service delivery is optimised to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future.

Draft - Activity Management Policy 2023 summary

Newly introduced Asset Management principles to reflect recommendations:

- The Council will develop AMPs that are appropriate for the scale of the activity and associated risks.
- AMPs are developed to provide a high-level overview to our community of how the Council plans to manage its activities now and in the future.
- Recognise the risks associated with the delivery of agreed levels of service and manage them appropriately
- Recognise the implications of changes in demand and actively manage demand wherever practical

Draft - Activity Management Policy 2023 summary

Level of activity Management

- Activity Management Maturity Assessment in accordance with *International Infrastructure Management Manual* (IIMM)

Activity	Level of Activity Management (IIMM)
Transportation	Intermediate - advanced
Waste Management & Minimisation Flood protection and river control works Coastal Structures	Core - intermediate
Community reserves & Facilities Aquatic Centre Libraries Environmental Management Public Health & Safety Property Council Enterprises	Core

Feedback

- Do you agree with the recommended changes to the policy?
- Do you agree with the proposed direction for Asset Management?
- Any other feedback?



Next Steps – AMP Policy

- Questions & discussion (this workshop)
- Amend draft policy with direction from Council
- Council to adopt 2023 Activity Management Policy in March 2023
- Gap analysis and improvement planning for each activity

Next Steps – LTP process

March - Draft assumptions circulated to councillors for review

March/April – Early engagement

15 March – Strategy Day – Strategic Conversation on LTP

30 March – Workshop – Rates and rating policies direction